## ValueLinks Introductory Training Seminar Accra, October 1-5, 2018

	Day 1 (Monda	y, October 1, 2018)		Comments
Morning 8:30 - 12:30	Welcome Presentation  Presentation	Introduction into the workshop program and presentation of participants "Value chains and development" - ValueLinks module 1 Coffee Break "The toolbox of value chain analysis" - ValueLinks module 2, part 1	(60') (60') (30') (90')	After the opening of the seminar, the first presentation introduces value chain promotion as a development approach and provides an overview on the <i>ValueLinks</i> methodology.  The first part of Module 2 introduces the methodology of VC mapping. It presents typical VC maps and discusses best practice in presenting VC maps.
	Lunch			
After- noon 14:00 - 17:30	Group Work  Presentation	Oping and analysing value chains  Value chain mapping exercise  Coffee Break  "The toolbox of value chain analysis" - ValueLinks module 2, part 2	(120′) (30′) (60′)	In the afternoon, working groups on different value chains are formed in line with the interest of participants. Participants prepare VC maps for their chosen value chains.  The second part of Module 2 explains the concept of value addition.

	Day 2 (Tuesda	ay, October 2, 2018)		Comments
Morning 8:30 - 12:30	Presentation Presentation Case  Lunch	"The toolbox of value chain analysis" - ValueLinks module 2, part 3 Coffee Break  "Strategies for chain uprading" - ValueLinks module 3 The Cocoa value chain in Ecuador as an example of an upgrading strategy	(90°) (30°) (90°) (30°)	The third part of Module 2 presents tools to assess environmental aspects of VC promotion and the poverty reduction potential of VC's.  Module 3 focuses on strategy development for the upgrading of value chains. Tools and generic strategies are discussed and a case of a value chain upgrading strategy is presented.
After- noon 14:00 - 17:30	Group Work  Presentation  Presentation	Vision, strategy and fields of chain upgrading Coffee Break "Facilitating upgrading projects" - ValueLinks module 4 Introduction into the topic of the excursion	(90°) (30°) (60°) (30°)	In the group work, participants work in the same groups as the day before elaborating a vision and upgrading strategy for their chosen value chains.  Module 4 deals with principles, roles and activities of facilitating value chain upgrading.  The last part of the afternoon is devoted to the preparation of the field trip on the following day.

	Day 3 (Wednesday, October 3, 2018)	Comments
Morning 8:30 - 12:30	Field Trip Value chain analysis  Visits to selected regional stakeholders in a selected value chain, such as producers, producer associations, traders and relevant institutions.	The field trip allows participants to experience a real industry and to do some concrete VC assessment work.  The aim of the field trip is to apply theory and get a better understanding of the important roles of different value chain actors.
	Lunch	
After- noon 14:00	Role-playing Game Value chain stakeholder meeting  Role-playing Part I – Introduction and meetings of groups of value chain actors  Part II – Facilitated stakeholder workshop  Discussion on the role game  (30')	Seminar faciltators introduce a role- playing game on the different points of view of VC stakeholders and the organisation of VC stakeholder meetings, based on the example of the visited value chain.  After the role-playing game, there is time for discusion and the joint
17:30	Coffee Break (30') Exhibition / Discussion Peer review of group work results of the first two days (90')	evaluation of the experience.  The group work results of the first two days are presented in an "exhibition" of VC maps and upgrading plans.

	Day 4 (Thursday, October 4, 2018)			Comments
Morning 8:30 - 12:30	Presentation Presentation Discussion Group work	"An overview of upgrading solutions" (VL Modules 5-10)  "Promotion of innovative business models" - VL module 5  Coffee Break  "Promotion of improved business linkages" - VL module 6  Planning VC upgrading activities on business models and/or business linkages	(30′) (60′) (30′) (60′) (60′)	The day is dedicated to implementation issues in value chain promotion.  The presentation provides an overview on operational choices and is followed by subsequent plenary discussion of modules 5 and 6 based on selected Powerpoint slides.  The group work will develop possibilities to promote innovative business models and/or better business linkage arrangements in the selected VC's.
	Lunch			
After- noon 14:00 - 17:30	Presentation  Discussion Group work	"Promotion of improved services" - VL modules 7 & 8  Coffee Break  "Promotion of improved quality and standards" - VL module 9  Finalising an impact-oriented project design	(60°) (30°) (60°) (60°)	The topics taken up in the afternoon cover the principles and practice of service arrangements in value chains, both for financial and non-financial services – as well as the institutional arrangements for regulating business activities, such as standard setting and the formulation of public policies.  Participants continue with their group work and finalize selected upgrading solutions in their VC's.

	Day 5 (Friday,	October 5, 2018)		Comments
Morning 8:30	Monitoring value chain projects  Presentation "Promotion of improved VC policy" - VL module 10 (30')		An introduction into module 10 on business environment is followed by VL Module 11, which presents methods for constructing impact models and conducting monitoring.	
- 12:00	Presentation	"Monitoring value chain projects" - ValueLinks module 11	(60′)	The working group results of the whole week are presented and discussed as
12.00		Coffee Break	(30′)	practical examples of VC program design.
	Discussion	Presentation and discussion of group work results	(90′)	
12:00	Closing session			The Closing Session reviews participants' expectations and will
13:00	Plenary	Review of expectations and conclusions		summarise the workshop conclusions.  Participants receive a participation
13.00		Evaluation of the workshop		certificate.
		Delivery of certificates and farewell		
13:00	Lunch			
14:00	End of the semi	inar		